SALES MANAGEMENT MEETING

Thank you for agreeing to share your time and knowledge with Collegiate DECA members at the International Career Development Conference (ICDC)!

As a judge you will sit across the table from Collegiate DECA’s most talented members and evaluate their knowledge and skills they’ve developed all year. You provide the ‘real world’ expertise that sets our industry-validated competitive events program apart as you determine who will advance to finals or be named an international finalist.

ICDC would not be possible without your commitment. On behalf of all Collegiate DECA students and staff, thank you for serving as a competitive events judge!
JUDGING INSTRUCTIONS

DECA’s Competitive Events Program is aligned to industry-validated National Curriculum Standards in the career clusters of marketing, business management and administration, finance, and hospitality and tourism. The DECA members you will be judging have qualified from a series of competitions and represent the top performers from their state/province.

EVENT OVERVIEW

• The event you have agreed to judge includes one case study situation.
• You have been assigned to judge the case study in one section of this event.
• In your section, you will judge 10-15 participants, who are only competing against each other in the preliminary competition. The top performers from each section will advance to final competition.
• Each participant will have 30 minutes to analyze the situation, come up with recommendations, and develop a presentation. Participants will then meet with you for a 15-minute presentation.
• A list of five performance indicators specific to the scenario is included in the participant’s instructions. These are distinct tasks the participant must accomplish during his/her presentation. The participants are given an additional four performance indicators that are based on 21st Century Skills. As a judge, you will evaluate each participant’s presentation according to these specific performance indicators, 21st Century Skills, and ability to answer questions.

YOUR ROLE AS A JUDGE

• Carefully review the case study and evaluation form, understanding your characterization as a judge. At this time you may want to develop questions to ask each participant. When it is time for you to begin seeing the participants, they will be brought to your judging table one at a time.
• When a participant is brought to your judging table, the 15-minute presentation time will begin immediately after introductions.
• Following the participant’s presentation of the solution to the case study, you may ask clarifying questions related to the presentation. If you developed general questions based on the case study, please ask these same questions to all participants for consistency in scoring.
• Materials appropriate for the situation may be handed to you or left with you by the participants. Materials must be created by the participants using materials provided during the designated preparation period. Participants are permitted to use reference materials and visual aids.
• Close the interaction with the participant by thanking him/her for the work. Please do not provide any feedback to the participant.
• Use pencil to complete the scantron form, recording the score in the box and blackening the correct score. You may need to adjust scores as you establish clear expectations for performance.
• If you have any questions, please consult your event director.
• All participants, regardless of race, color, religion, sex, national origin, age, disability, sexual orientation or socio-economic status, should be treated equally and respectfully.

TIPS AND SUGGESTIONS

• Perform a consistent judge characterization and maintain the same expectations of participants throughout to ensure an equitable competitive environment.
• Create a positive learning environment for participants.
• To assist with the determination of winners, please avoid giving ties.
• Participants scoring a combined total score of 70% or better on the competitive event components will earn a Certificate of Excellence.
SALES MANAGEMENT MEETING

PARTICIPANT INSTRUCTIONS

- The event will be presented to you through your reading of the General Performance Indicators, Specific Performance Indicators and Case Study Situation. You will have up to 30 minutes to review this information and prepare your presentation. You may make notes to use during your presentation.
- You will have up to 15 minutes to make your presentation to the judge (you may have more than one judge).
- Turn in all of your notes and event materials when you have completed the event.

GENERAL PERFORMANCE INDICATORS

- Communications skills—the ability to exchange information and ideas with others through writing, speaking, reading or listening
- Analytical skills—the ability to derive facts from data, findings from facts, conclusions from findings and recommendations from conclusions
- Production skills—the ability to take a concept from an idea and make it real
- Priorities/time management—the ability to determine priorities and manage time commitments
- Economic competencies

SPECIFIC PERFORMANCE INDICATORS

1. Explain the nature of sales management.

2. Provide post-sales service.

3. Explain the role of customer service as a component of selling relationship.

4. Discuss motivational theories that impact buying behavior.

5. Reinforce service orientation through communication.
CASE STUDY SITUATION

QUENCH is a regional company that supplies purified water to offices and businesses. Depending on the business size, three or five gallon bottles of water are delivered to the company weekly.

QUENCH is a relatively new company, signing its first client just one-year ago. Since there are a large number of water delivery companies in the region, QUENCH gained most of its new clients by undercutting the prices of competitors.

Clients of QUENCH sign either a six-month, one-year or two-year contract. During the contract time, clients are able to change quantities, frequency of delivery or request service if problems occur. Once QUENCH acquired a respectable number of clients, the company needed to make up for the low price contracts. Members of the sales team have been consistently calling clients to try to sell accessories, add to delivery quantities, or request early extensions on unexpired contracts.

As sales manager, you have received negative feedback from a number of your corporate clients stating that the only time a QUENCH representative calls them is to sell them something. Clients are becoming tired of sales pitches and making them leery of answering calls from QUENCH.

Your sales staff needs to be taught how to foster on-going positive relationships with clients that benefit both QUENCH and the client.

YOUR CHALLENGE

You will provide information to your sales team about fostering on-going positive relationships with clients. You will need to discuss the following, at minimum, with your team:

- The importance of customer service and how positive customer service can influence future sales.
- Frequency of post-sale communications with client.
- Examples of positive post-sale service calls.
- Appropriate time/frequency for making sales calls to current clients.

You will meet with your sales team in thirty minutes.
## JUDGE’S EVALUATION FORM

### SAMPLE EVENT

### INSTRUCTIONAL AREA: Selling

<table>
<thead>
<tr>
<th>Did the participant:</th>
<th>Little/No Value</th>
<th>Below Expectations</th>
<th>Meets Expectations</th>
<th>Exceeds Expectations</th>
<th>Judged Score</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PERFORMANCE INDICATORS</strong></td>
<td></td>
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<tr>
<td>1. Explain the nature of sales management?</td>
<td>0-1-2-3</td>
<td>4-5-6-7-8</td>
<td>9-10-11-12</td>
<td>13-14-15</td>
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<tr>
<td>2. Provide post-sales service?</td>
<td>0-1-2-3</td>
<td>4-5-6-7-8</td>
<td>9-10-11-12</td>
<td>13-14-15</td>
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<tr>
<td>3. Explain the role of customer service as a component of selling relationship?</td>
<td>0-1-2-3</td>
<td>4-5-6-7-8</td>
<td>9-10-11-12</td>
<td>13-14-15</td>
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<tr>
<td>4. Discuss motivational theories that impact buying behavior?</td>
<td>0-1-2-3</td>
<td>4-5-6-7-8</td>
<td>9-10-11-12</td>
<td>13-14-15</td>
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<tr>
<td>5. Reinforce service orientation through communication?</td>
<td>0-1-2-3</td>
<td>4-5-6-7-8</td>
<td>9-10-11-12</td>
<td>13-14-15</td>
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<tr>
<td><strong>PRESENTATION</strong></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>6. Demonstrate clarity of expression?</td>
<td>0-1</td>
<td>2-3</td>
<td>4</td>
<td>5</td>
<td></td>
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<tr>
<td>7. Organize ideas?</td>
<td>0-1</td>
<td>2-3</td>
<td>4</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>8. Show evidence of mature judgment?</td>
<td>0-1</td>
<td>2-3</td>
<td>4</td>
<td>5</td>
<td></td>
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<tr>
<td>9. Overall performance: appropriate appearance, poise, confidence, presentation, technique and responses to judge’s questions?</td>
<td>0-1-2</td>
<td>3-4-5</td>
<td>6-7-8</td>
<td>9-10</td>
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**TOTAL SCORE**